

**NORTHSIDE ACHIEVEMENT ZONE**

**FINANCIAL STATEMENTS  
TOGETHER WITH  
INDEPENDENT AUDITORS' REPORT  
AND OMB CIRCULAR A-133 SUPPLEMENTARY  
FINANCIAL REPORTS**

**JUNE 30, 2015**

# NORTHSIDE ACHIEVEMENT ZONE

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## INDEPENDENT AUDITORS' REPORT

Board of Directors  
Northside Achievement Zone  
Minneapolis, Minnesota

### Report on the Financial Statements

We have audited the accompanying financial statements of Northside Achievement Zone (a nonprofit organization), which comprise the statement of financial position of June 30, 2015 and December 31, 2013, and the related statement of activities, cash flows and functional expenses for the eighteen and twelve months then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Northside Achievement Zone as of June 30, 2015 and December 31, 2013, and the changes in its net assets and its cash flows for the eighteen and twelve months then ended in accordance with accounting principles generally accepted in the United States of America.

## Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements taken as a whole. The accompanying schedule of expenditures of federal awards shown on page 17 is presented for the purposes of additional analysis as required by the Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non Profit Organizations*, and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

## Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued a report dated September 16, 2015 on our consideration of Northside Achievement Zone's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Northside Achievement Zone's internal control over financial reporting and compliance.

*Olsen Thielman + Co., LTD*

St. Paul, Minnesota  
September 16, 2015

**NORTHSIDE ACHIEVEMENT ZONE**

**STATEMENT OF FINANCIAL POSITION  
JUNE 30, 2015 AND DECEMBER 31, 2013**

ASSETS		
	2015	2013
<b>CURRENT ASSETS:</b>		
Cash	\$ 1,161,248	\$ 1,237,162
Grants and Contributions Receivable	1,131,865	865,064
Prepaid Expenses	104,576	84,653
Total Current Assets	2,397,689	2,186,879
<b>PROPERTY AND EQUIPMENT:</b>		
Furniture and Equipment	132,587	132,587
Less Accumulated Depreciation	77,894	38,448
Net Property and Equipment	54,693	94,139
<b>OTHER ASSETS:</b>		
Security Deposits	1,540	3,400
Total Other Assets	1,540	3,400
<b>TOTAL ASSETS</b>	<b>\$ 2,453,922</b>	<b>\$ 2,284,418</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts Payable	\$ 328,679	\$ 415,000
Accrued Expenses	246,020	185,184
Total Current Liabilities	574,699	600,184
<b>NET ASSETS:</b>		
Unrestricted Net Assets	286,606	534,235
Temporarily Restricted Net Assets	1,592,617	1,149,999
Total Net Assets	1,879,223	1,684,234
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 2,453,922</b>	<b>\$ 2,284,418</b>

*The accompanying notes are an integral part of the financial statements.*

## NORTHSIDE ACHIEVEMENT ZONE

### STATEMENT OF ACTIVITIES EIGHTEEN MONTHS ENDED JUNE 30, 2015 AND TWELVE MONTHS ENDED DECEMBER 31, 2013

	2015			2013		
	Unrestricted	Temporarily Restricted	Total	Unrestricted	Temporarily Restricted	Total
<b>SUPPORT AND REVENUES:</b>						
Government Grants	<b>\$ 10,539,101</b>	<b>\$</b>	<b>\$ 10,539,101</b>	\$ 6,281,926	<b>\$</b>	\$ 6,281,926
Contributions:						
Individuals	143,937	54,000	197,937	102,431		102,431
Congregations	4,813		4,813	5,462		5,462
Corporations	13,083	100,000	113,083	35,595	235,000	270,595
Foundations	449,405	2,239,000	2,688,405	196,100	1,206,106	1,402,206
Special Events	214,669		214,669	173,488		173,488
Miscellaneous	70,645		70,645	926		926
Contributed Services	216,550		216,550	29,498		29,498
Net Assets Released from Restrictions	1,950,382	(1,950,382)	-	856,440	(856,440)	-
Total Support and Revenues	<u>13,602,585</u>	<u>442,618</u>	<u>14,045,203</u>	<u>7,681,866</u>	<u>584,666</u>	<u>8,266,532</u>
<b>EXPENSES:</b>						
Program Services	11,065,490		11,065,490	5,992,984		5,992,984
Management and General	1,845,184		1,845,184	1,137,308		1,137,308
Fundraising	939,540		939,540	406,513		406,513
Total Expenses	<u>13,850,214</u>	<u>-</u>	<u>13,850,214</u>	<u>7,536,805</u>	<u>-</u>	<u>7,536,805</u>
<b>CHANGE IN NET ASSETS</b>	<b>(247,629)</b>	<b>442,618</b>	<b>194,989</b>	145,061	584,666	729,727
<b>NET ASSETS, Beginning of Period</b>	<u>534,235</u>	<u>1,149,999</u>	<u>1,684,234</u>	<u>389,174</u>	<u>565,333</u>	<u>954,507</u>
<b>NET ASSETS, End of Period</b>	<u>\$ 286,606</u>	<u>\$ 1,592,617</u>	<u>\$ 1,879,223</u>	<u>\$ 534,235</u>	<u>\$ 1,149,999</u>	<u>\$ 1,684,234</u>

*The accompanying notes are an integral part of the financial statements.*

## NORTHSIDE ACHIEVEMENT ZONE

### STATEMENT OF CASH FLOWS EIGHTEEN MONTHS ENDED JUNE 30, 2015 AND TWELVE MONTHS ENDED DECEMBER 31, 2013

	2015	2013
CASH FLOWS FROM OPERATING ACTIVITIES:		
Change in Net Assets	\$ 194,989	\$ 729,727
Adjustments to Reconcile Change in Net Assets to Net Cash Provided By (Used In) Operating Activities:		
Depreciation	39,446	26,280
Loss on Disposal of Asset	-	1,617
Changes in Assets and Liabilities:		
Grants and Contributions Receivable	(266,801)	(732,059)
Prepaid Expenses	(19,923)	(27,527)
Other Assets	1,860	(660)
Accounts Payable	(86,321)	169,764
Accrued Expenses	60,836	89,678
Net Cash Provided By (Used In) Operating Activities	(75,914)	256,820
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of Property and Equipment	-	(12,668)
Net Cash Used In Investing Activities	-	(12,668)
NET CHANGE IN CASH	(75,914)	244,152
CASH at Beginning of Period	1,237,162	993,010
CASH at End of Period	\$ 1,161,248	\$ 1,237,162

*The accompanying notes are an integral part of the financial statements.*

## NORTHSIDE ACHIEVEMENT ZONE

### STATEMENT OF FUNCTIONAL EXPENSES EIGHTEEN MONTHS ENDED JUNE 30, 2015 AND TWELVE MONTHS ENDED DECEMBER 31, 2013

	2015				2013			
	Program Services	Management and General	Fundraising	Total	Program Services	Management and General	Fundraising	Total
Personnel Costs:								
Salaries and Wages	\$ 4,055,165	\$ 976,769	\$ 387,644	\$ 5,419,578	\$ 2,083,902	\$ 575,892	\$ 183,304	\$ 2,843,098
Payroll Taxes and Benefits	1,338,009	309,965	81,269	1,729,243	656,491	158,180	44,349	859,020
Total Personnel Costs	<u>5,393,174</u>	<u>1,286,734</u>	<u>468,913</u>	<u>7,148,821</u>	2,740,393	734,072	227,653	3,702,118
Contracted Services	4,698,004	203,400	235,163	5,136,567	2,543,075	166,017	69,839	2,778,931
Occupancy	468,976	127,240	40,551	636,767	319,642	136,571	29,028	485,241
Program	330,803	-	-	330,803	241,596	-	-	241,596
Travel and Meetings	63,547	41,492	32,347	137,386	41,055	9,037	10,580	60,672
Special Events	-	-	98,648	98,648	-	-	60,192	60,192
Marketing and Communications	6,680	26,370	-	33,050	43,537	7,694	3,620	54,851
Office Supplies	27,930	24,161	6,981	59,072	32,438	15,286	3,342	51,066
Miscellaneous	8,575	21,140	3,287	33,002	14,463	16,970	1,861	33,294
Staff Training and Development	45,149	10,833	1,449	57,431	15,275	14,214	265	29,754
Legal Services	-	58,038	50,000	108,038	-	25,032	-	25,032
Operations	<u>22,652</u>	<u>45,776</u>	<u>2,201</u>	<u>70,629</u>	1,510	12,415	133	14,058
<b>TOTAL EXPENSES</b>	<b><u>\$ 11,065,490</u></b>	<b><u>\$ 1,845,184</u></b>	<b><u>\$ 939,540</u></b>	<b><u>\$ 13,850,214</u></b>	<b><u>\$ 5,992,984</u></b>	<b><u>\$ 1,137,308</u></b>	<b><u>\$ 406,513</u></b>	<b><u>\$ 7,536,805</u></b>

*The accompanying notes are an integral part of the financial statements.*

# NORTHSIDE ACHIEVEMENT ZONE

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1 - NATURE OF ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

#### Nature of Activities

The Northside Achievement Zone (NAZ) Promise Neighborhood is a collaboration of organizations and schools partnering with families in a geographic “Zone” of North Minneapolis to prepare children to graduate from high school ready for college. Our purpose is to end multigenerational poverty within North Minneapolis, using education as a lever.

NAZ-enrolled parents and child “scholars” move through a “cradle-to-college” pipeline that provides comprehensive support from pre-natal through college to career, through three pillars of support:

- Pillar I: Partner with parents to inspire belief and build the skills needed to support their children's academic success, and to lead a community transformation.
- Pillar II: Create an effective education pipeline from early childhood to college.
- Pillar III: Support whole-family success so children show up ready to learn.

The NAZ collaborative approach is a blueprint for creating population-level change within a racially concentrated area of poverty. Through NAZ, multi-sector, cross-agency leaders and the community have responded to a call to action. We have aligned our organizations and systems to support the same group of NAZ-enrolled parents and scholars.

With the support of the NAZ collaborative, two Northside generations are putting themselves on a path out of poverty. Parents are no longer perennial recipients of social services, but powerful leaders of change in their own lives, their families' lives and their community. Scholars are no longer feeling incapable and unsupported because they are being surrounded by a team of people who believe in them and work together to support their success.

In 2015 the Organization changed their year-end from December 31 to June 30. For 2015, the financial statements include the eighteen months from January 1, 2014 to June 30, 2015. For 2013, the financial statements include the twelve months from January 1, 2013 to December 31, 2013.

#### Basis of Presentation

The Organization’s financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles. Revenues, expenses, gains and losses, and net assets are classified based on the existence or absence of donor imposed restrictions. Accordingly, net assets of the Organization and related changes are classified and reported as follows:

Unrestricted Net Assets - Resources over which the Board of Directors has discretionary control.

Temporarily Restricted - Resources received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Permanently Restricted - Those resources subject to donor imposed restrictions which will be maintained permanently by the Organization. The Organization had no permanently restricted net assets at June 30, 2015 and December 31, 2013.

# NORTHSIDE ACHIEVEMENT ZONE

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1 - NATURE OF ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Accounting Estimates

The presentation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Subsequent Events

In preparing these financial statements, the Organization has evaluated for recognition or disclosure the events or transactions that occurred through September 16, 2015, the date the financial statements were available to be issued.

#### Grants and Contributions Receivable

Contributions receivable consists of unconditional promises to give and are recognized as revenue in the period made. Conditional promises to give are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met. Contributions to be received after one year are discounted using present value of future cash flows. Amortization of discounts is recorded as additional contribution revenue. The Organization monitors outstanding balances and periodically writes off balances that are determined to be uncollectible. The Organization has concluded that losses on balances outstanding at year end will be immaterial.

Grants and contributions receivable at June 30, 2015 consist of \$376,865 of reimbursable expenditures incurred under the Organization's government grant awards and \$755,000 from private donors. Grants and contributions receivable at December 31, 2013 consist of \$570,753 of reimbursable expenditures incurred under the Organization's government grant award and \$294,311 from private donors.

#### Property and Depreciation

Property and equipment are recorded at original cost. Additions, improvements or major renewals are capitalized. If items of property are sold, retired or otherwise disposed of, they are removed from the asset and accumulated depreciation accounts and any gains or losses thereon are reflected in operations. Donated property and equipment are carried at the approximate fair value at the date of donation.

Depreciation is computed using the straight-line method at rates based on the estimated service lives of the various assets as follows:

Computer Equipment	5 Years
Furniture	7 Years

## NORTHSIDE ACHIEVEMENT ZONE

### NOTES TO FINANCIAL STATEMENTS

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#### **NOTE 1 - NATURE OF ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)**

##### **Revenue Recognition**

Contributions received and unconditional promises to give are measured at their fair values and are reported as an increase in net assets. The Organization reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets, or if they are designated as support for future periods. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Government grants are recognized when earned. Revenue is earned when eligible expenditures, as defined in each grant are made. Expenditures under government grants are subject to review by the granting authority. To the extent, if any, that such a review reduces expenditures allowable under these grants, the Organization will record such disallowance at the time the final assessment is made.

##### **Contributed Services**

Donated services are recognized for services that create or enhance nonfinancial assets or require specialized skills, are provided by individuals and organizations possessing those skills, and would ordinarily be purchased if not provided by donation. Contributed services, including promises to give, that do not meet these criteria are not recognized.

Many individuals have donated time and services to advance the Organization's programs and objectives. The value of these services has not been recorded in the financial statements because it does not meet the definition of recognition under generally accepted accounting principles.

The expense associated with the donated services consist of contributed legal and consulting services and supplies in the amount of \$216,550 in 2015 and \$29,498 in 2013.

##### **Income Taxes**

The Organization is exempt from Federal and State income taxes under Section 501(c)(3) of the Internal Revenue Code, therefore, the statements do not include a provision for income taxes.

The Organization reviews income tax positions taken or expected to be taken in income tax returns to determine if there are any income tax uncertainties. This includes positions that the entity is exempt from income taxes or not subject to income taxes on unrelated business income. The Organization recognizes tax benefits from uncertain tax positions only if it is more likely than not that the tax positions will be sustained on examination by taxing authorities, based on the technical merits of the positions. The Organization has identified no significant income tax uncertainties. The Organization files information returns as a tax-exempt organization. Should that status be challenged in the future, all years since inception could be subject to review by the IRS.

The Organization's federal and state returns are open to examination for tax years 2012 through 2014.

## NORTHSIDE ACHIEVEMENT ZONE

### NOTES TO FINANCIAL STATEMENTS

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#### NOTE 1 - NATURE OF ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

##### Functional Allocation of Expenses

The Organization allocates its expenses on a functional basis among the various elements of its Promise Neighborhood program, and support services. Expenses that can be identified with a specific program element are allocated directly according to their natural expenditure classification.

##### Credit Risk

Financial instruments which potentially subject the Organization to concentrations of credit risk consist principally of cash. The Organization places its cash with high credit quality financial institutions and, by policy, generally limits the amount of credit exposure to any one financial institution. The Organization had a credit risk concentration as a result of depositing \$790,312 of funds in excess of insurance limits.

#### NOTE 2 - TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets at June 30, 2015 and December 31, 2013 consist of the following:

	<u>2015</u>	<u>2013</u>
Time Restriction	\$ 511,639	\$ 435,416
Expanded Learning	156,917	200,417
Behavioral Health	66,390	150,000
Mentoring	10,000	131,250
Education Pipeline	247,917	95,833
Career & Finance	28,053	68,750
Family Engagement	285,000	50,000
Family Academy	212,500	18,333
General Ecosystem	<u>74,201</u>	<u>—</u>
	<u>\$ 1,592,617</u>	<u>\$ 1,149,999</u>

Temporarily restricted net assets released from restriction were \$1,950,382 and \$856,440 in 2015 and 2013. Temporarily restricted net assets were released from restriction due to satisfaction of time and program restrictions.

#### NOTE 3 - RETIREMENT PLAN

The Organization has a defined contribution 403(b) plan. Eligible employees are automatically enrolled at 3% upon hire date with an "opt out" feature. Employees may make contributions up to 100% of their salaries subject to IRS limits. The Organization matches up to 3% of eligible compensation. Organization expense for the Plan was \$151,102 in 2015 and \$78,406 in 2013.

## NORTHSIDE ACHIEVEMENT ZONE

### NOTES TO FINANCIAL STATEMENTS

#### NOTE 4 - LEASE COMMITMENTS

The Organization rents its office space under a lease agreement which expires in September 2017. In addition to monthly rent payments, the Organization is required to pay its pro-rata share of building operating costs and real estate taxes. The Organization also rents certain equipment under terms that expires in October 2017.

The Organization's rent expense and its share of the future minimum rental commitments under these operating leases (excluding operating costs and real estate taxes) are as follows:

	<u>Office Space</u>	<u>Equipment</u>	<u>Total</u>
Expense:			
<b>2015</b>	<b>\$ 369,225</b>	<b>\$ 43,171</b>	<b>\$ 412,396</b>
2013	233,155	23,263	256,418
Commitments:			
2016	\$ 171,500	\$ 25,900	\$ 197,400
2017	177,400	25,900	203,300
2018	<u>44,700</u>	<u>8,600</u>	<u>53,300</u>
	<u>\$ 393,600</u>	<u>\$ 60,400</u>	<u>\$ 454,000</u>

#### NOTE 5 - FEDERAL GRANT AWARD

On December 19, 2011, the Organization was awarded a federal grant from the U.S. Department of Education in the amount of \$28,696,362. The federal grant funds the Promise Neighborhood program, designed to ensure that all North Minneapolis youth graduate from high school, college and career ready. The grant covers a performance period from January 1, 2012 through December 31, 2016.

In addition to the federal grant funds, the Organization is responsible for raising additional matching grants and contributions. The matching requirements were established by the terms of its federal grant agreement, and are based on the budget figures in the Organization's grant application. In general, 100% of the total federal grant must be matched. A minimum of 10% of the match must be in non-federal contributions, while the remainder may be from matching services provided to NAZ families, contributed by the Organization's collaborative partners. The reporting for the non-federal match is based on a calendar year. In calendar years 2014 and 2013, the Organization's collaborative partners contributed \$12,625,919 and \$9,465,247 in program services to NAZ families and other residents of the Northside Achievement Zone, in the following categories:

	<u>2014</u>	<u>2013</u>
Matching Services from Collaborative Partners: (Calendar Year)		
Student Services at Target Schools	<b>\$ 1,216,379</b>	\$ 3,017,815
Expanded Learning	<b>1,406,396</b>	2,317,470
Behavioral Health Services	<b>1,958,500</b>	1,791,168
High Quality Early Childhood Support Services	<b>3,045,708</b>	1,508,036
Housing Support	<b>4,920,126</b>	635,544
Other Services	<b>78,810</b>	195,214
Total Matching Services from Collaborative Partners	<u><b>\$ 12,625,919</b></u>	<u><b>\$ 9,465,247</b></u>

**NORTHSIDE ACHIEVEMENT ZONE**

**NOTES TO FINANCIAL STATEMENTS**

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**NOTE 5 - FEDERAL GRANT AWARD (Continued)**

The Organization met its match requirements in 2014 and 2013. Matching amounts are as follows:

<u>Calendar Year</u>	<u>Required Match Amount</u>	<u>Actual Matching Services and Non-Federal Contributions</u>	<u>Excess Match</u>
<b>2014</b>	<b>\$ 9,025,951</b>	<b>\$ 15,329,784</b>	<b>\$ 6,303,833</b>
2013	8,617,941	11,420,355	2,802,414

REPORTS ON AUDIT OF FEDERAL FINANCIAL  
ASSISTANCE

EIGHTEEN MONTHS ENDED JUNE 30, 2015

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT  
OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

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Board of Directors and Management  
Northside Achievement Zone  
Minneapolis, Minnesota

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Northside Achievement Zone, which comprise the statement of financial position as of June 30, 2015, and the related statements of activities, cash flows and functional expense for the eighteen months then ended, and the related notes to the financial statements, and have issued our report thereon dated September 16, 2015.

**Internal Control Over Financial Reporting**

In planning and performing the audit of the financial statements, we considered the Organization's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we considered to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Organization's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

St. Paul, Minnesota  
September 16, 2015

*Olson Thielson + Co., LTD*

# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

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Board of Directors and Management  
Northside Achievement Zone  
Minneapolis, Minnesota

## **Report on Compliance for Each Major Federal Program**

We have audited Northside Achievement Zone's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on the Organization's major federal program for the eighteen months ended June 30, 2015. The Organization's major federal program is identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

## **Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its federal programs.

## **Auditors' Responsibility**

Our responsibility is to express an opinion on compliance for each of the Organization's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133; Audits of States, Local Governments and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Organization's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Organization's compliance.

## **Opinion on Each Major Federal Program**

In our opinion, the Organization complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the eighteen months ended June 30, 2015.

## Report on Internal Control Over Compliance

Management of the Organization is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Organization's internal control over compliance with the types of requirements that could have a direct and material effect on a major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that a material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control over compliance and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control over compliance or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Olsen Thielman + Co., LTD*

St. Paul, Minnesota  
September 16, 2015

## NORTHSIDE ACHIEVEMENT ZONE

### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS EIGHTEEN MONTHS ENDED JUNE 30, 2015

Federal Grantor/Pass-Through Grantor Program Title	Number Federal CFDA	Number Pass- Through Grantor's	Period Grant	Federal Expenditures for the eighteen months ended June 30, 2015
U.S. Department of Education: Promise Neighborhoods Program	84.215N		1/1/12-12/31/16	\$10,129,101
U.S. Department of Education: Pass Through Minnesota Department of Education: Early Learning Challenge Transformation Zone Coordination Grant-ARRA	84.412A	2013-00449	1/8/13-12/31/15	<u>60,000</u>
Total				<u><u>\$10,189,101</u></u>

#### NOTES TO SCHEDULE:

##### Description of Major Program:

###### Promise Neighborhoods Program

The Promise Neighborhoods program is an education and community-based model that seeks to break the poverty cycle in a specified low-income area by coordinating the efforts of schools, early childhood centers, health- care, and other community services.

###### Basis of Presentation

Northside Achievement Zone presents its schedule of federal expenditures of federal awards (the Schedule) in accordance with requirements of OMB Circular A-133, Audits of States, Local Governments and Non-Profit Organizations. Because the Schedule presents only a selected portion of the operations of the Organization, it is not intended to and does not present the financial position, change in assets or cash flows of Northside Achievement Zone.

###### Summary of Significant Accounting Policies

Expenditures reported on the schedule of expenditures of federal awards are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-122, Cost Principles for Non-Profit Organizations, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

**NORTHSIDE ACHIEVEMENT ZONE**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
EIGHTEEN MONTHS ENDED JUNE 30, 2015**

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**SECTION I - SUMMARY OF AUDIT RESULTS**

**Financial Statements**

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- Material weakness(es) identified?  yes  no
- Significant deficiency(ies) identified?  yes  no

Noncompliance material to financial statements noted?  yes  no

**Federal Awards**

Internal control over major programs:

- Material weakness(es) identified?  yes  no
- Significant deficiency(ies) identified?  yes  no

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported  
In accordance with Section 510(a) of OMB Circular A-133?  yes  no

Identification of major Programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
84.215N	Promise Neighborhoods Program

Dollar threshold used to distinguish between  
type A and type B programs: \$300,000

Auditee qualified as low-risk auditee?  yes  no

**SECTION II - FINANCIAL STATEMENT FINDINGS**

No matters were reportable conditions.

**SECTION III - FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL PROGRAMS**

No matters were reportable conditions.